# FORM 10-Q

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

# WASHINGTON, D.C. 20549

(Mark One)

# [x] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2004

OR

# [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_\_ to \_\_\_\_\_.

Commission file number 0-15341

# Donegal Group Inc.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation or organization) 23-2424711 (I.R.S. Employer Identification No.)

1195 River Road, P.O. Box 302, Marietta, PA 17547-0302

(Address of principal executive offices) (Zip code)

(717) 426-1931

(Registrant's telephone number, including area code)

Not applicable

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [x]. No [].

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Securities Exchange Act of 1934). Yes []. No [x].

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: 10,124,548 shares of Class A Common Stock, par value \$0.01 per share, and 3,100,398 shares of Class B Common Stock, par value \$0.01 per share, outstanding on August 3, 2004.

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# Part I. Financial Information

### Item 1. Financial Statements.

### **Donegal Group Inc. and Subsidiaries**

#### **Consolidated Balance Sheets**

| Investments       Fixed maturities       Fixed maturity, at amortized cost     \$179,356,615     \$113,050,784       Available for sale, at market value     221,701,437     198,433,337       Equity securities, available for sale, at market     32,304,320     78,344,125       Total investments, at cost, which approximates market     32,304,320     78,344,125       Cash     5,271,527     5,5008,521       Accured investment income     4,709,400     3,752,075       Deferred policy acquisition costs     20,688,406     16,223,765       Deferred policy acquisition costs     21,265,015     7,032,409       Property and equipment, net     5,552,904     4,151,671       Accounts pacothylicy  |  | June 30, 2004 | December 31, 2003 |
|--|--|---------------|-------------------|
| Investments       Fixed maturities       Fixed maturity, at amortized cost     \$179,356,615     \$113,050,784       Available for sale, at market value     221,701,437     198,433,337       Equity securities, available for sale, at market     32,304,320     78,344,125       Total investments, at cost, which approximates market     32,304,320     78,344,125       Cash     5,271,527     5,5008,521       Accured investment income     4,709,400     3,752,075       Deferred policy acquisition costs     20,688,406     16,223,765       Deferred policy acquisition costs     21,265,015     7,032,409       Property and equipment, net     5,552,904     4,151,671       Accounts pacothylicy  |  | (Unaudited)   |                   |
| Fixed maturities     ************************************  | Assets   |               |                   |
| Held to maturity, at market value     \$17,9356,615     \$113,050,784       Available for sale, at market value     221,701,437     198,433,337       Equity securities, available for sale, at market     32,304,320     78,344,125       Short-term investments, at cost, which approximates market     32,304,320     78,344,125       Total investments, at cost, which approximates market     32,304,320     78,344,125       Cash     5,271,527     5,908,521       Accrued investment income     4,709,480     3,752,20,75       Premiums receivable     94,321,903     81,009,106       Deferred policy acquisition costs     20,688,406     16,223,765       Deferred policy acquisition costs     712,850,150     7,032,409       Property and equipment, net     5,529,904     4,151,671       Accounts receivable - securities     713,433     1,524,384       Due from affilite     1,140,0185        Cash     712,917,592     \$602,036,042        Liabilities     5260,555,519     \$217,914,057     1,357,966       Cash dividend declared to stockholders'      315,006        Liabil  |  |               |                   |
| Available for sale, at market value   221,701,437   198,433.337     Equity securities, available for sale, at market   48,168,309   31,448,221     Short-term investments, at cost, which approximates market   32,304,320   78,344,125     Total investments   481,530,681   421,276,467     Cash   5,271,527   5,908,521     Accrued investment income   4,709,480   3,752,075     Premiums receivable   94,321,903   81,009,106     Deferred policy acquisition costs   20,688,406   16,223,765     Deferred federal income taxes   12,650,150   7,732,409     Prepaid reinsurance receivable   1,140,135      Cocounts receivable - securities   713,43   1,542,834     Due from affiliate   1,816,092      Cotad assets   \$712,917,592   \$602,036,042     Labilities   3,124,284      Labilities and Stockholders' Equity    520,555,519   \$217,914,057     Total assets   \$712,917,592   \$602,036,042      Labilities   3,92,900   0,25,774,000   |  |               |                   |
| Equity securities, available for sale, at market     48, 168,309     31,448,221       Short-term investments, at cost, which approximates market     32,304,320     78,344,125       Total investments     481,530,681     421,276,467       Cash     5,271,527     5,908,521       Accrued investment income     47,09,440     3,752,075       Premiums receivable     93,359,327     29,016,540       Reinsurance receivable     94,3595,327     29,016,540       Deferred policy equisition costs     20,084,496     16,223,765       Deferred policy equisition costs     12,050,150     7,032,409       Prepaid reinsurance premiums     38,660,401     30,601,634       Property and equipment, net     5,592,904     4,151,671       Accounts receivable - securities     7,13,433     1,524,384       Due from affiliate     1,416,092        Chabrities and Stockholders' Equity     2,225,923     1,449,050       Liabilities  |  |               |                   |
| Short-term investments, at cost, which approximates market     32,304,320     78,344,125       Total investments     481,530,681     421,276,467       Scah     5,271,527     5,908,521       Accrued investment income     4,709,480     3,752,075       Premiums receivable     94,321,903     81,009,106       Deferred folicy acquisition costs     20,688,496     16,223,765       Deferred federal income taxes     12,650,150     7,032,409       Propair deniance receivable     94,321,903     81,009,106       Deferred federal income taxes     5,502,904     4,151,671       Accounts receivable - securities     713,433     1,524,384       Due from affiliate     1,181,092        Cederal income taxes recoverable     1,140,185        Dther     2,226,923     1,449,050       Total assets     \$20,036,042        Labilities and Stockholders' Equity      34,352,776       Labilities     2,981,576     1,355,796       Federal income taxes payable      315,608       Cash dividend dechared to stockholders      304,8  |  |               |                   |
| Total investments     481,530,681     421,276,467       Cash     5,271,527     5,090,521       Accrued investment income     4,709,480     3,752,075       Premiums receivable     43,595,327     29,016,940       Reinsurance receivable     94,321,903     81,009,106       Deferred policy acquisition costs     20,688,496     16,222,765       Deferred federal income taxes     12,650,150     7,032,409       Propaid reinsurance premiums     38,660,491     30,691,654       Propaid reinsurance premiums     18,16,092     —       Catal assets     5712,917,592     \$602,036,042       Dufer     1,140,185     —       Total assets     \$712,917,592     \$602,036,042       Labilities     1,249,84     —       Labilities     1,276,471     134,028,035       Cash dividend declared to sockholders'     —     315,808       Cash dividend declared to sockholders     —     1378,993       Subordinated debentures     30,929,000     25,774,000       Labilities     —     904,452     2,438,784       Drafts payable   |  |               |                   |
| Cash     5,271,527     5,096,521       Accrued investment income     4,709,480     3,752,075       Reminums receivable     94,321,903     81,009,106       Beferred policy acquisition costs     20,688,496     16,223,765       Deferred policy acquisition costs     20,688,496     16,223,765       Deferred policy acquisition costs     20,688,496     16,223,765       Deferred policy acquisition costs     38,660,491     30,691,654       Property and equipment, net     5,592,904     4,151,671       Accounts receivable - securities     713,433     1,524,384       Due from affiliate     1,816,092        Federal income taxes recoverable     1,140,185        Total assets     \$712,917,592     \$602,036,042       Liabilities     -     -     -       Losses and loss expenses     \$260,555,519     \$217,914,057       Unearned premiums     173,761,271     134,028,035       Accrued expenses     9,607,113     7,769,879       Subordinated debentures     30,929,000     25,774,000       Cash dividend declared to stockholders     -  | Short-term investments, at cost, which approximates market |               |                   |
| Accrued investment income     4,709,480     3,752,075       Premiums receivable     44,595,327     29,016,940       Beinsurance receivable     94,321,903     81,009,106       Deferred federal income taxes     12,650,150     7,032,409       Prepaid relinsurance premiums     38,660,491     30,691,654       Property and equipment, net     5,592,904     4,151,671       Accounts receivable - securities     713,433     1,524,384       Due from affiliate     1,816,092        Catal assets     5712,917,592     \$602,036,042       Other     2,226,923     1,449,050       Total assets     \$712,917,592     \$602,036,042       Liabilities     173,761,271     134,028,035       Case and loss expenses     \$260,555,519     \$217,914,057       Unearned premiums     173,761,271     134,028,035       Cash dividend declared to stockholders      1,378,993       Subordinated beentures     30,929,000     25,774,000       Accrued expenses     1,804        Subchinated declared to stockholders      904,452  | Total investments  | 481,530,681   | 421,276,467       |
| Premiums receivable     43,595,327     29,016,940       Reinsurance receivable     94,321,903     81,009,106       Deferred federal income taxes     20,688,496     16,223,765       Deferred federal income taxes     12,650,150     7,032,409       Prepaid reinsurance premiums     38,660,491     30,691,654       Property and equipment, net     5,592,904     4,151,671       Accounts receivable - securities     7,13,433     1,524,384       Due from affiliate     1,816,092     —       Federal income taxes recoverable     1,140,185     —       Other     2,226,923     1,449,050       Total assets     \$260,555,519     \$217,914,057       Liabilities and Stockholders' Equity     \$260,555,519     \$217,914,057       Losses and loss expenses     \$260,555,519     \$217,914,057       Unearmed premiums     173,761,271     134,028,035       Accrued expenses     9,607,113     7,769,879       Reinsurance balances payable     —     315,808       Cash dividend declared to stockholders     —     94,825       Drafts payable     _     96,432 <td>Cash</td> <td>5,271,527</td> <td>5,908,521</td>  | Cash   | 5,271,527     | 5,908,521         |
| Reinsurance receivable     94,321,903     81,009,106       Deferred federal income taxes     20,688,496     16,223,765       Deferred federal income taxes     12,650,150     7,032,409       Property and equipment, net     5,592,904     4,151,671       Accounts receivable - securities     713,433     1,524,384       Due from affiliate     1,816,092     —       Federal income taxes recoverable     1,140,185     —       Other     2,226,923     1,449,050       Total assets     \$712,917,592     \$602,036,042       Liabilities and Stockholders' Equity     —     —       Liabilities and Stockholders' Equity     —     —       Losses and loss expenses     \$260,555,519     \$217,914,057       Quearmed premiums     173,761,271     134,028,035       Accrued expenses     9,607,113     7,768,879       Reinsurance balances payable     —     315,608       Cash dividend declared to stockholders     —     1,378,993       Subordinated debentures     30,929,000     25,774,000       Accounts payable - securities     1,282,6625     2,438,784 <td>Accrued investment income</td> <td>4,709,480</td> <td>3,752,075</td>  | Accrued investment income                                  | 4,709,480     | 3,752,075         |
| Deferred policy acquisition costs     20.688,496     16,223,765       Deferred federal income taxes     12,650,150     7,032,409       Prepraid reinsurance premiums     38,660,491     30,691,654       Property and equipment, net     5,592,904     4,151,671       Accounts receivable - securities     713,433     1,524,384       Due from affiliate     1,140,015        Other     2,226,923     1,449,050       Total assets     \$212,917,592     \$602,02,036,042       Liabilities and Stockholders' Equity   | Premiums receivable  | 43,595,327    | 29,016,940        |
| Deferred federal income taxes   12,650,150   7,032,409     Prepair dreinsurance premiums   38,660,491   30,691,654     Property and equipment, net   5,592,904   4,151,671     Accounts receivable - securities   713,433   1,524,384     Due from affiliate   1,816,092   —     Federal income taxes recoverable   1,140,185   —     Dther   2,226,923   1,449,050     Total assets   \$712,917,592   \$602,036,042     Liabilities and Stockholders' Equity   —   —     Liabilities and Stockholders' Equity   —   —     Losses and loss expenses   \$260,555,519   \$217,914,057     Unearned premiums   17,376,1271   134,028,035     Accrued expenses   9,607,113   7,769,879     Reinsurance balances payable  | Reinsurance receivable                                     | 94,321,903    | 81,009,106        |
| Prepaid reinsurance premiums     38,660,491     30,691,654       Property and equipment, net     5,592,904     4,151,671       Accounts receivable - securities     713,433     1,524,334       Due from affiliate     1,816,092     —       Federal income taxes recoverable     1,140,185     —       Other     2,226,923     1,449,050       Total assets     \$712,917,592     \$602,036,042       Liabilities     —   | Deferred policy acquisition costs                          | 20,688,496    | 16,223,765        |
| Property and equipment, net     5,592,904     4,151,671       Accounts receivable - securities     713,433     1,524,384       Due from dfiliate     1,816,092     —       Federal income taxes recoverable     1,140,185     —       Other     2,226,923     1,449,050       Total assets     \$712,917,592     \$602,036,042       Liabilities and Stockholders' Equity     —     —       Liabilities     —     —       Accrued expenses     \$260,555,519     \$217,914,057       Unearned premiums     173,761,271     134,028,035       Accrued expenses     9,607,113     7,769,879       Reinsurance balances payable     2,981,576     1,355,796       Federal income taxes payable     2,981,576     1,358,093       Subordinated declared to stockholders     —     904,452       Drafts payable     2,674,145     —       Other     3,040,298     1,507,006       Total liabilities     485,375,547     393,386,810       Stockholders' Equity     —     —       Prefered stock, \$1.00 par value, authorized 3,0000,000 shares; insued 10,189,06   | Deferred federal income taxes                              | 12,650,150    | 7,032,409         |
| Accounts receivable - securities     713,433     1,524,384       Due from affiliate     1,816,092        Edetral income taxes recoverable     1,140,185        Other     2,226,923     1,449,050       Total assets     \$712,917,592     \$602,036,042       Liabilities  | Prepaid reinsurance premiums                               | 38,660,491    | 30,691,654        |
| Due from affiliate     1,816,092     —       Federal income taxes recoverable     1,140,185     —       Other     2,226,923     1,449,050       Total assets     \$712,917,592     \$602,036,042       Liabilities and Stockholders' Equity     —     —       Liabilities     —     —       Losses and loss expenses     \$260,555,519     \$217,914,057       Unearned premiums     173,761,271     134,028,035       Accrued expenses     9,607,113     7,769,879       Reinsurance balances payable   | Property and equipment, net                                |               |                   |
| Federal income taxes recoverable     1,140,185     —       Drher     2,226,923     1,449,050       Total assets     \$712,917,592     \$602,036,042       Liabilities and Stockholders' Equity     Itabilities     \$260,555,519     \$217,914,057       Losses and loss expenses     \$260,555,519     \$217,914,057     134,028,035       Accrued expenses     9,607,113     7,769,879     Reinsurance balances payable     —     315,808       Cash dividend declared to stockholders     —     1,378,993     Subordinated debentures     30,929,000     25,774,000       Accounts payable - securities     1,826,625     2,438,784     —     904,452       Due to affiliate     —     933,386,810     —     —       Stockholders' Equity   | Accounts receivable - securities                           | 713,433       | 1,524,384         |
| Dther     2,226,923     1,449,050       Total assets     \$712,917,592     \$602,036,042       Liabilities and Stockholders' Equity         Liabilities     \$2260,555,519     \$217,914,057       Unearned premiums     173,761,271     134,028,035       Accrued expenses     9,607,113     7,769,879       Reinsurance balances payable     9,607,113     7,769,879       Federal income taxes payable     315,808     315,808       Cash dividend declared to stockholders     9,9000     25,774,000       Accounts payable - securities     30,929,000     25,774,000       Accounts payable - securities     3,040,298     1,507,006       Due to affiliate     —     904,452       Drafts payable   | Due from affiliate   | 1,816,092     | _                 |
| Total assets     \$712,917,592     \$602,036,042       Liabilities and Stockholders' Equity  | Federal income taxes recoverable                           | 1,140,185     | —                 |
| Liabilities and Stockholders' Equity       Liabilities       Losses and loss expenses     \$260,555,519     \$217,914,057       Unearned premiums     173,761,271     134,028,035       Accrued expenses     9,607,113     7,769,879       Reinsurance balances payable     2,981,576     1,355,796       Federal income taxes payable     -     315,808       Cash dividend declared to stockholders     -     1,378,993       Subordinated debentures     30,929,000     25,774,000       Accound spayable - securities     1,826,625     2,438,784       Due to affiliate     -     904,452       Drafts payable     2,674,145     -       Other     3,040,298     1,507,006       Total liabilities     485,375,547     393,386,810       Stockholders' Equity     -     -       Preferred stock, \$1.00 par value, authorized 30,000,000 shares, issued     -     -       Class A common stock, \$0.11 par value, authorized 10,000,000 shares, issued 3,140,494 and 3,051,811 shares and outstanding 10,107,540     -     -       and 3,011,049 shares     31,405     30,518     Additional paid-in capital     <  | Other  | 2,226,923     | 1,449,050         |
| Liabilities   \$260,555,519   \$217,914,057     Uneamed premiums   173,761,271   134,028,035     Accrued expenses   9,607,113   7,769,879     Reinsurance balances payable   2,981,576   1,355,796     Federal income taxes payable   2,981,576   1,378,993     Cash dividend declared to stockholders   —   315,808     Subordinated debentures   30,929,000   25,774,000     Accounts payable - securities   1,826,625   2,438,784     Due to affiliate   —   904,452     Drafts payable   2,674,145   —     Other   3,040,298   1,507,006     Total liabilities   485,375,547   393,386,810     Stockholders' Equity   —   —     Preferred stock, \$1.00 par value, authorized 30,000,000 shares; none issued   —   —     Issued 10,189,064 and 9,880,506 shares and outstanding 10,107,540   —   —     and 9,798,982 shares   101,891   98,805     Class B common stock, \$.01 par value, authorized 10,000,000 shares, issued 31,40,494 and 3,051,811 shares and outstanding 3,09,732   31,405   30,518     Additional paid-in capital   128,560,614   122,744,905  | Total assets   | \$712,917,592 | \$602,036,042     |
| Liabilities   \$260,555,519   \$217,914,057     Uneamed premiums   173,761,271   134,028,035     Accrued expenses   9,607,113   7,769,879     Reinsurance balances payable   2,981,576   1,355,796     Federal income taxes payable   2,981,576   1,378,993     Cash dividend declared to stockholders   —   315,808     Subordinated debentures   30,929,000   25,774,000     Accounts payable - securities   1,826,625   2,438,784     Due to affiliate   —   904,452     Drafts payable   2,674,145   —     Other   3,040,298   1,507,006     Total liabilities   485,375,547   393,386,810     Stockholders' Equity   —   —     Preferred stock, \$1.00 par value, authorized 30,000,000 shares; none issued   —   —     Issued 10,189,064 and 9,880,506 shares and outstanding 10,107,540   —   —     and 9,798,982 shares   101,891   98,805     Class B common stock, \$.01 par value, authorized 10,000,000 shares, issued 31,40,494 and 3,051,811 shares and outstanding 3,09,732   31,405   30,518     Additional paid-in capital   128,560,614   122,744,905  | Liabilities and Stockholders' Equity                       |               |                   |
| Unearned premiums     173,761,271     134,028,035       Accrued expenses     9,607,113     7,769,879       Reinsurance balances payable     2,981,576     1,355,796       Federal income taxes payable     2,981,576     315,808       Cash dividend declared to stockholders     —     1,378,993       Subordinated debentures     30,929,000     25,774,000       Accounts payable - securities     1,826,625     2,438,784       Due to affiliate     —     904,452       Drafts payable     2,674,145     —       Other     3,040,298     1,507,006       Total liabilities     485,375,547     393,386,810       Stockholders' Equity     —     —       Preferred stock, \$1.00 par value, authorized 2,000,000 shares, issued 10,189,064 and 9,880,566 shares and outstanding 10,107,540     —       and 9,789,892 shares     101,891     98,805       Class A common stock, \$.01 par value, authorized 10,000,000 shares, issued 3,140,494 and 3,051,811 shares and outstanding 3,099,732     31,405     30,518       Additional paid-in capital     128,560,614     122,744,905     30,518       Additional paid-in capital     128,560,614   |  |               |                   |
| Unearned premiums     173,761,271     134,028,035       Accrued expenses     9,607,113     7,769,879       Reinsurance balances payable     2,981,576     1,355,796       Federal income taxes payable     2,981,576     315,808       Cash dividend declared to stockholders     —     1,378,993       Subordinated debentures     30,929,000     25,774,000       Accounts payable - securities     1,826,625     2,438,784       Due to affiliate     —     904,452       Drafts payable     2,674,145     —       Other     3,040,298     1,507,006       Total liabilities     485,375,547     393,386,810       Stockholders' Equity     —     —       Preferred stock, \$1.00 par value, authorized 2,000,000 shares, issued 10,189,064 and 9,880,566 shares and outstanding 10,107,540     —       and 9,789,892 shares     101,891     98,805       Class A common stock, \$.01 par value, authorized 10,000,000 shares, issued 3,140,494 and 3,051,811 shares and outstanding 3,099,732     31,405     30,518       Additional paid-in capital     128,560,614     122,744,905     30,518       Additional paid-in capital     128,560,614   | Losses and loss expenses                                   | \$260,555,519 | \$217,914,057     |
| Accrued expenses   9,607,113   7,769,879     Reinsurance balances payable   2,981,576   1,355,796     Federal income taxes payable   —   315,808     Cash dividend declared to stockholders   —   1,378,993     Subordinated debentures   30,929,000   25,774,000     Accounts payable - securities   1,826,625   2,438,784     Due to affiliate   —   904,452     Drafts payable   2,674,145   —     Other   _3,040,298   _1,507,006     Total liabilities   485,375,547   393,386,810     Stockholders' Equity   —   —     Preferred stock, \$1.00 par value, authorized 2,000,000 shares; none issued   —   —     rissued 10,189,064 and 9,880,506 shares and outstanding 10,107,540   —   —     and 9,798,982 shares   101,891   98,805   Class A common stock, \$.01 par value, authorized 10,000,000 shares, issued 3,140,494 and 3,051,811 shares and outstanding 3,099,732   31,405   30,5181     Additional paid-in capital   128,560,614   122,744,905   30,5181     Additional paid-in capital   128,660,614   122,744,905   32,90,233     Accumulated other comprehensive income <td>•</td> <td></td> <td></td>  | •  |               |                   |
| Reinsurance balances payable     2,981,576     1,355,796       Federal income taxes payable     —     315,808       Cash dividend declared to stockholders     —     1,378,993       Subordinated debentures     30,929,000     25,774,000       Accounts payable - securities     1,826,625     2,438,784       Due to affiliate     —     904,452       Drafts payable     2,674,145     —       Other   |  |               |                   |
| Federal income taxes payable   —   315,808     Cash dividend declared to stockholders   —   1,378,993     Subordinated debentures   30,929,000   25,774,000     Accounts payable - securities   1,826,625   2,438,784     Due to affiliate   —   904,452     Drafts payable   2,674,145   —     Other  |  |               |                   |
| Cash dividend declared to stockholders   —   1,378,993     Subordinated debentures   30,929,000   25,774,000     Accounts payable - securities   1,826,625   2,438,784     Due to affiliat   —   904,452     Drafts payable   2,674,145   —     Other   3,040,298   1,507,006     Total liabilities   485,375,547   393,386,810     Stockholders' Equity   —   —     Preferred stock, \$1.00 par value, authorized 2,000,000 shares; none issued   —   —     Issued   —   —   —     Class A common stock, \$0.1 par value, authorized 30,000,000 shares; issued 10,189,064 and 9,880,506 shares and outstanding 10,107,540   —   —     and 9,798,982 shares   101,891   98,805   98,805     Class B common stock, \$0.1 par value, authorized 10,000,000 shares, issued 3,140,494 and 3,051,811 shares and outstanding 3,099,732   31,405   30,518     Additional paid-in capital   128,560,614   122,744,905   30,518     Additional paid-in capital   128,560,614   122,744,905     Accumulated other comprehensive income   1,436,515   5,290,923     Retained earnings   98,303,368   81,375,  |  |               |                   |
| Accounts payable - securities   1,826,625   2,438,784     Due to affiliate   —   904,452     Drafts payable   2,674,145   —     Other   3,040,298   1,507,006     Total liabilities   485,375,547   393,386,810     Stockholders' Equity   —   —     Preferred stock, \$1.00 par value, authorized 2,000,000 shares; none<br>issued   —   —     Issued   —   —   —     Class A common stock, \$.01 par value, authorized 30,000,000 shares;<br>issued 10,189,064 and 9,880,506 shares and outstanding 10,107,540<br>and 9,798,982 shares   101,891   98,805     Class B common stock, \$.01 par value, authorized 10,000,000 shares,<br>issued 3,140,494 and 3,051,811 shares and outstanding 3,099,732<br>and 3,011,049 shares   31,405   30,518     Additional paid-in capital   128,560,614   122,744,905     Accumulated other comprehensive income   1,436,515   5,290,923     Retained earnings   98,303,368   81,375,829     Treasury stock   (891,748)   (891,748)     Total stockholders' equity   227,542,045   208,649,232  |  |               |                   |
| Accounts payable - securities   1,826,625   2,438,784     Due to affiliate   —   904,452     Drafts payable   2,674,145   —     Other   3,040,298   1,507,006     Total liabilities   485,375,547   393,386,810     Stockholders' Equity   —   —     Preferred stock, \$1.00 par value, authorized 2,000,000 shares; none<br>issued   —   —     Issued   —   —   —     Class A common stock, \$.01 par value, authorized 30,000,000 shares;<br>issued 10,189,064 and 9,880,506 shares and outstanding 10,107,540<br>and 9,798,982 shares   101,891   98,805     Class B common stock, \$.01 par value, authorized 10,000,000 shares;<br>issued 3,140,494 and 3,051,811 shares and outstanding 3,099,732<br>and 3,011,049 shares   31,405   30,518     Additional paid-in capital   128,560,614   122,744,905     Accumulated other comprehensive income   1,436,515   5,290,923     Retained earnings   98,303,368   81,375,829     Treasury stock   (891,748)   (891,748)     Total stockholders' equity   227,542,045   208,649,232  | Subordinated debentures                                    | 30,929,000    | 25,774,000        |
| Due to affiliate   —   904,452     Drafts payable   2,674,145   —     Other   3,040,298   1,507,006     Total liabilities   485,375,547   393,386,810     Stockholders' Equity   —   —     Preferred stock, \$1.00 par value, authorized 2,000,000 shares; none<br>issued   —   —     Class A common stock, \$.01 par value, authorized 30,000,000 shares,<br>issued 10,189,064 and 9,880,506 shares and outstanding 10,107,540<br>and 9,798,982 shares   101,891   98,805     Class B common stock, \$.01 par value, authorized 10,000,000 shares,<br>issued 3,140,494 and 3,051,811 shares and outstanding 3,099,732<br>and 3,011,049 shares   31,405   30,518     Additional paid-in capital   128,560,614   122,744,905     Accumulated other comprehensive income   1,436,515   5,290,923     Retained earnings   98,303,368   81,375,829     Treasury stock   (891,748)   (891,748)     Total stockholders' equity   227,542,045   208,649,232   | Accounts payable - securities                              |               | 2,438,784         |
| Drafts payable     2,674,145     —       Other     3,040,298     1,507,006       Total liabilities     485,375,547     393,386,810       Stockholders' Equity     —     —       Preferred stock, \$1.00 par value, authorized 2,000,000 shares; none<br>issued     —     —       Class A common stock, \$0.1 par value, authorized 30,000,000 shares,<br>issued 10,189,064 and 9,880,506 shares and outstanding 10,107,540<br>and 9,798,982 shares     101,891     98,805       Class B common stock, \$.01 par value, authorized 10,000,000 shares,<br>issued 3,140,494 and 3,051,811 shares and outstanding 3,099,732<br>and 3,011,049 shares     31,405     30,518       Additional paid-in capital     128,560,614     122,744,905     30,518       Additional paid-in capital     1,436,515     5,290,923     38,33,368     81,375,829       Treasury stock     (891,748)     (891,748)     (891,748)     (891,748)       Total stockholders' equity     227,542,045     208,649,232     208,649,232  |  |               |                   |
| Other     3,040,298     1,507,006       Total liabilities     485,375,547     393,386,810       Stockholders' Equity   |  | 2.674.145     | _                 |
| Total liabilities485,375,547393,386,810Stockholders' EquityPreferred stock, \$1.00 par value, authorized 2,000,000 shares; none<br>issuedClass A common stock, \$.01 par value, authorized 30,000,000 shares,<br>issued 10,189,064 and 9,880,506 shares and outstanding 10,107,540<br>and 9,798,982 shares101,89198,805Class B common stock, \$.01 par value, authorized 10,000,000 shares,<br>issued 3,140,494 and 3,051,811 shares and outstanding 3,099,732<br>and 3,011,049 shares31,40530,518Additional paid-in capital128,560,614122,744,905Accumulated other comprehensive income1,436,5155,290,923Retained earnings98,303,36881,375,829Treasury stock(891,748)(891,748)Total stockholders' equity227,542,045208,649,232  |  |               | 1.507.006         |
| Stockholders' EquityImage: Constraint of the stock state of the | Total liabilities  |               |                   |
| Preferred stock, \$1.00 par value, authorized 2,000,000 shares; none<br>issued 10,189,064 and 9,880,506 shares and outstanding 10,107,540<br>and 9,798,982 shares——Class A common stock, \$.01 par value, authorized 30,000,000 shares,<br>issued 10,189,064 and 9,880,506 shares and outstanding 10,107,540<br>and 9,798,982 shares101,89198,805Class B common stock, \$.01 par value, authorized 10,000,000 shares,<br>issued 3,140,494 and 3,051,811 shares and outstanding 3,099,732<br>and 3,011,049 shares31,40530,518Additional paid-in capital128,560,614122,744,905122,744,905Accumulated other comprehensive income1,436,5155,290,923Retained earnings98,303,36881,375,829Treasury stock(891,748)(891,748)Total stockholders' equity227,542,045208,649,232   |  |               |                   |
| issued——Class A common stock, \$.01 par value, authorized 30,000,000 shares,<br>issued 10,189,064 and 9,880,506 shares and outstanding 10,107,540<br>and 9,798,982 shares101,89198,805Class B common stock, \$.01 par value, authorized 10,000,000 shares,<br>issued 3,140,494 and 3,051,811 shares and outstanding 3,099,732<br>and 3,011,049 shares31,40530,518Additional paid-in capital128,560,614122,744,905Accumulated other comprehensive income1,436,5155,290,923Retained earnings98,303,36881,375,829Treasury stock(891,748)(891,748)Total stockholders' equity227,542,045208,649,232   |  |               |                   |
| Class A common stock, \$.01 par value, authorized 30,000,000 shares,<br>issued 10,189,064 and 9,880,506 shares and outstanding 10,107,540<br>and 9,798,982 shares101,89198,805Class B common stock, \$.01 par value, authorized 10,000,000 shares,<br>issued 3,140,494 and 3,051,811 shares and outstanding 3,099,732<br>and 3,011,049 shares31,40530,518Additional paid-in capital128,560,614122,744,905Accumulated other comprehensive income1,436,5155,290,923Retained earnings98,303,36881,375,829Treasury stock(891,748)(891,748)Total stockholders' equity227,542,045208,649,232   |  |               |                   |
| issued 10,189,064 and 9,880,506 shares and outstanding 10,107,540   101,891   98,805     and 9,798,982 shares   101,891   98,805     Class B common stock, \$.01 par value, authorized 10,000,000 shares, issued 3,140,494 and 3,051,811 shares and outstanding 3,099,732   31,405   30,518     and 3,011,049 shares   31,405   30,518   30,518     Additional paid-in capital   128,560,614   122,744,905     Accumulated other comprehensive income   1,436,515   5,290,923     Retained earnings   98,303,368   81,375,829     Treasury stock   (891,748)   (891,748)     Total stockholders' equity   227,542,045   208,649,232  |  |               | —                 |
| and 9,798,982 shares101,89198,805Class B common stock, \$.01 par value, authorized 10,000,000 shares,<br>issued 3,140,494 and 3,051,811 shares and outstanding 3,099,73231,40530,518and 3,011,049 shares31,40530,51830,518Additional paid-in capital128,560,614122,744,905Accumulated other comprehensive income1,436,5155,290,923Retained earnings98,303,36881,375,829Treasury stock(891,748)(891,748)Total stockholders' equity227,542,045208,649,232  |  |               |                   |
| Class B common stock, \$.01 par value, authorized 10,000,000 shares,<br>issued 3,140,494 and 3,051,811 shares and outstanding 3,099,732<br>and 3,011,049 shares31,40530,518Additional paid-in capital128,560,614122,744,905Accumulated other comprehensive income1,436,5155,290,923Retained earnings98,303,36881,375,829Treasury stock(891,748)(891,748)Total stockholders' equity227,542,045208,649,232   |  | 101 901       | 08 805            |
| issued 3,140,494 and 3,051,811 shares and outstanding 3,099,732   31,405   30,518     and 3,011,049 shares   31,405   30,518     Additional paid-in capital   128,560,614   122,744,905     Accumulated other comprehensive income   1,436,515   5,290,923     Retained earnings   98,303,368   81,375,829     Treasury stock   (891,748)   (891,748)     Total stockholders' equity   227,542,045   208,649,232   |  | 101,091       | 50,005            |
| and 3,011,049 shares   31,405   30,518     Additional paid-in capital   128,560,614   122,744,905     Accumulated other comprehensive income   1,436,515   5,290,923     Retained earnings   98,303,368   81,375,829     Treasury stock   (891,748)   (891,748)     Total stockholders' equity   227,542,045   208,649,232   |  |               |                   |
| Additional paid-in capital   128,560,614   122,744,905     Accumulated other comprehensive income   1,436,515   5,290,923     Retained earnings   98,303,368   81,375,829     Treasury stock   (891,748)   (891,748)     Total stockholders' equity   227,542,045   208,649,232  | -  | 21 405        | 20 510            |
| Accumulated other comprehensive income   1,436,515   5,290,923     Retained earnings   98,303,368   81,375,829     Treasury stock   (891,748)   (891,748)     Total stockholders' equity   227,542,045   208,649,232   |  |               |                   |
| Retained earnings     98,303,368     81,375,829       Treasury stock     (891,748)     (891,748)       Total stockholders' equity     227,542,045     208,649,232  |  |               |                   |
| Treasury stock     (891,748)     (891,748)       Total stockholders' equity     227,542,045     208,649,232  |  |               |                   |
| Total stockholders' equity     227,542,045     208,649,232   |  |               |                   |
|  | -  |               |                   |
|  |  |               |                   |
| Total liabilities and stockholders' equity\$712,917,592\$602,036,042   | Total liabilities and stockholders' equity                 | \$712,917,592 | \$602,036,042     |

See accompanying notes to consolidated financial statements.

# **Consolidated Statements of Income**

(Unaudited)

|  | Six Months Ended June 30, |               |  |
|--|---------------------------|---------------|--|
|  | 2004                      | 2003          |  |
| Revenues:  |                           |               |  |
| Net premiums earned                                | \$128,197,880             | \$ 96,362,570 |  |
| Investment income, net of investment expenses      | 7,622,591                 | 6,680,228     |  |
| Realized investment gains                          | 643,998                   | 85,890        |  |
| Lease income                                       | 439,243                   | 413,732       |  |
| Service charge income                              | 1,790,371                 | 1,263,967     |  |
| Other income                                       |                           | 205,850       |  |
| Total revenues                                     | 138,694,083               | 105,012,237   |  |
| Expenses:  |                           |               |  |
| Net losses and loss expenses                       | 80,332,078                | 61,508,981    |  |
| Amortization of deferred policy acquisition costs  | 18,287,000                | 14,987,000    |  |
| Other underwriting expenses                        | 19,156,895                | 14,292,423    |  |
| Policy dividends                                   | 461,766                   | 469,157       |  |
| Interest   | 697,426                   | 521,531       |  |
| Other expenses                                     | 1,081,083                 | 675,228       |  |
| Total expenses                                     | 120,016,248               | 92,454,320    |  |
| Income before income taxes and extraordinary item  | 18,677,835                | 12,557,917    |  |
| Income taxes                                       | 5,621,012                 | 3,444,532     |  |
| Income before extraordinary item                   | \$ 13,056,823             | \$ 9,113,385  |  |
| Extraordinary gain - unallocated negative goodwill | 5,445,670                 |               |  |
| Net income   | \$ 18,502,493             | \$ 9,113,385  |  |
| Basic earnings per common share:                   |                           |               |  |
| Income before extraordinary item                   | \$ 1.00                   | \$ 0.99       |  |
| Extraordinary item                                 | 0.42                      |               |  |
| Net income   | \$ 1.42                   | \$ 0.99       |  |
| Diluted earnings per common share:                 |                           |               |  |
| Income before extraordinary item                   | \$ 0.96                   | \$ 0.97       |  |
| Extraordinary item                                 | 0.40                      | ÷,            |  |
| Net income   | \$ 1.36                   | \$ 0.97       |  |
|  |                           |               |  |

## **Consolidated Statements of Comprehensive Income**

### (Unaudited)

|  | Six Months I | Ended June 30, |
|--|--------------|----------------|
|  | 2004         | 2003           |
| Net income   | \$18,502,493 | \$ 9,113,385   |
| Other comprehensive income (loss), net of tax            |              |                |
| Unrealized gains (losses) on securities:                 |              |                |
| Unrealized holding gain (loss) during the period, net of |              |                |
| income tax   | (3,435,809)  | 1,465,540      |
| Reclassification adjustment, net of income tax           | (418,599)    | (55,829)       |
| Other comprehensive income (loss)                        | (3,854,408)  | 1,409,711      |
| Comprehensive income                                     | \$14,648,085 | \$10,523,096   |

See accompanying notes to consolidated financial statements.

### (Unaudited)

| 2003         |
|--------------|
|              |
|              |
| \$48,433,689 |
| 3,315,710    |
| 216,370      |
| 211,115      |
| 649,934      |
| 52,826,818   |
|              |
| 29,658,466   |
| 7,545,000    |
| 7,269,206    |
| 227,314      |
| 306,790      |
| 344,652      |
| 45,351,428   |
| 7,475,390    |
| 2,206,437    |
| \$ 5,268,953 |
|              |
| \$ 0.57      |
| \$ 0.56      |
|              |

# **Consolidated Statements of Comprehensive Income**

# (Unaudited)

|   | Three Months Ended June 30, |             |  |
|---|-----------------------------|-------------|--|
|   | 2004                        | 2003        |  |
| Net income  | \$ 6,770,187                | \$5,268,953 |  |
| Other comprehensive income (loss), net of tax                   |                             |             |  |
| Unrealized gains (losses) on securities:                        |                             |             |  |
| Unrealized holding gain (loss) during the period, net of income |                             |             |  |
| tax   | (4,596,440)                 | 1,566,233   |  |
| Reclassification adjustment, net of income tax                  | (114,111)                   | (140,641)   |  |
| Other comprehensive income (loss)                               | (4,710,551)                 | 1,425,592   |  |
| Comprehensive income  | \$ 2,059,636                | \$6,694,545 |  |

See accompanying notes to consolidated financial statements.

#### Consolidated Statement of Stockholders' Equity (Unaudited) Six Months Ended June 30, 2004

|  | Class A Shares | Class B Shares | Class A Amount | Class B Amount |
|--|----------------|----------------|----------------|----------------|
| Balance, December 31, 2003               | 9,880,506      | 3,051,811      | \$ 98,805      | \$30,518       |
| Issuance of common stock                 | 28,765         |                | 288            |                |
| Net income                               |                |                |                |                |
| Cash dividends                           |                |                |                |                |
| Exercise of stock options                | 279,793        | 88,683         | 2,798          | 887            |
| Grant of stock options                   |                |                |                |                |
| Tax benefit on exercise of stock options |                |                |                |                |
| Other comprehensive loss                 |                |                |                |                |
| Balance, June 30, 2004                   | 10,189,064     | 3,140,494      | \$101,891      | \$31,405       |

### [Additional columns below]

### [Continued from above table, first column(s) repeated]

|                                  | Additional<br>Paid-In<br>Capital | Accumulated<br>Other<br>Comprehensive<br>Income | Retained<br>Earnings | Treasury<br>Stock | Total<br>Stockholders'<br>Equity |
|----------------------------------|----------------------------------|---|----------------------|-------------------|----------------------------------|
| Balance, December 31, 2003       | \$122,744,905                    | \$ 5,290,923                                    | \$81,375,829         | \$(891,748)       | \$208,649,232                    |
| Issuance of common stock         | 499,774                          |   |                      |                   | 500,062                          |
| Net income                       |                                  |   | 18,502,493           |                   | 18,502,493                       |
| Cash dividends                   |                                  |   | (1,519,487)          |                   | (1,519,487)                      |
| Exercise of stock options        | 3,952,294                        |   |                      |                   | 3,955,979                        |
| Grant of stock options           | 55,467                           |   | (55,467)             |                   | _                                |
| Tax benefit on exercise of stock |                                  |   |                      |                   |                                  |
| options                          | 1,308,174                        |   |                      |                   | 1,308,174                        |
| Other comprehensive loss         |                                  | (3,854,408)                                     |                      |                   | (3,854,408)                      |
| Balance, June 30, 2004           | \$128,560,614                    | \$ 1,436,515                                    | \$98,303,368         | \$(891,748)       | \$227,542,045                    |

See accompanying notes to consolidated financial statements.

# **Consolidated Statements of Cash Flows**

(Unaudited)

|   | Six Months Ended June 30, |              |  |
|---|---------------------------|--------------|--|
|   | 2004                      | 2003         |  |
| Cash Flows from Operating Activities:                       |                           |              |  |
| Net income  | \$ 18,502,493             | \$ 9,113,385 |  |
| Adjustments to reconcile net income to net cash provided by |                           |              |  |
| operating activities:                                       |                           |              |  |
| Extraordinary gain - unallocated negative goodwill          | (5,445,670)               | _            |  |
| Depreciation and amortization                               | 1,311,755                 | 794,070      |  |
| Realized investment gains                                   | (643,998)                 | (85,890)     |  |
| Changes in assets and liabilities:                          |                           |              |  |
| Losses and loss expenses                                    | 6,718,885                 | (1,042,301)  |  |
| Unearned premiums   | 19,304,986                | 11,110,934   |  |
| Premiums receivable   | (5,966,727)               | (2,867,431)  |  |
| Deferred acquisition costs                                  | (4,464,731)               | (953,883)    |  |
| Deferred income taxes                                       | (348,800)                 | (386,069)    |  |
| Reinsurance receivable                                      | (5,245,360)               | 4,342,062    |  |
| Prepaid reinsurance premiums                                | (5,311,319)               | (3,949,295)  |  |
| Accrued investment income                                   | (251,478)                 | 216,861      |  |
| Due from affiliate  | (2,720,544)               | (1,415,581)  |  |
| Reinsurance balances payable                                | 688,493                   | 360,245      |  |
| Current income taxes  | (421,819)                 | (585,468)    |  |
| Accrued expenses  | (1,399,865)               | (388,819)    |  |
| Drafts payable  | 143,219                   | _            |  |
| Other, net  | 1,682,141                 | 83,668       |  |
| Net adjustments   | (2,370,832)               | 5,233,103    |  |
| Net cash provided by operating activities                   | 16,131,661                | 14,346,488   |  |
|   | 10,151,001                | 14,540,400   |  |
| Cash Flows from Investing Activities:                       |                           |              |  |
| Purchase of fixed maturities:                               | (52,500,110)              |              |  |
| Held to maturity  | (52,706,119)              | (24,963,165) |  |
| Available for sale  | (53,927,281)              | (42,998,272) |  |
| Purchase of equity securities, available for sale           | (25,700,923)              | (8,240,320)  |  |
| Maturity of fixed maturities:                               |                           | 10 000 000   |  |
| Held to maturity  | 14,150,067                | 10,692,008   |  |
| Available for sale  | 35,946,347                | 49,017,841   |  |
| Sale of fixed maturities:                                   |                           |              |  |
| Available for sale  | 27,813,091                | 4,297,187    |  |
| Sale of equity securities, available for sale               | 9,745,318                 | 8,261,206    |  |
| Purchase of Le Mars Insurance Company                       | (11,816,523)              |              |  |
| Purchase of Peninsula Insurance Group                       | (21,912,629)              |              |  |
| Net purchases of property and equipment                     | (396,089)                 | (167,274)    |  |
| Net sales (purchases) of short-term investments             | 55,323,525                | (16,322,845) |  |
| Net cash used in investing activities                       | (23,481,216)              | (20,423,634) |  |
| Cash Flows from Financing Activities:                       |                           |              |  |
| Cash dividends paid   | (2,898,480)               | (1,877,533)  |  |
| Issuance of common stock                                    | 4,456,041                 | 1,156,072    |  |
| Issuance of subordinated debentures                         | 5,155,000                 | 15,000,000   |  |
| Line of credit, net   |                           | (7,000,000)  |  |
| Net cash provided by financing activities                   | 6,712,561                 | 7,278,539    |  |
| Jet increase (decrease) in cash                             | (636,994)                 | 1,201,393    |  |
|   |                           |              |  |
| Cash at beginning of period                                 | 5,908,521                 | 1,124,604    |  |
| Cash at end of period                                       | \$ 5,271,527              | \$ 2,325,997 |  |
| Cash paid during period - Interest                          | \$ 683,751                | \$ 368,581   |  |
| Net cash paid during period - Taxes                         | \$ 6,405,000              | \$ 4,330,000 |  |

See accompanying notes to consolidated financial statements.

# DONEGAL GROUP INC. AND SUBSIDIARIES (Unaudited)

#### Summary Notes to Consolidated Financial Statements

#### 1 - Organization

We were organized as a regional insurance holding company by Donegal Mutual Insurance Company (the "Mutual Company") on August 26, 1986. We operate predominantly as an underwriter of personal and commercial lines of property and casualty insurance through our subsidiaries. Our personal lines products consist primarily of homeowners and private passenger automobile insurance policies. Our commercial lines products consist primarily of commercial multiple peril and workers' compensation insurance policies. We distribute our products exclusively through a network of independent insurance agents in the Mid-Atlantic, Midwest and Southeastern states. Our wholly owned insurance subsidiaries include Atlantic States Insurance Company ("Atlantic States"), Southern Insurance Company of Virginia ("Southern"), and, since January 1, 2004, Le Mars Insurance Company ("Le Mars") and the Peninsula Insurance Group ("Peninsula"), which consists of Peninsula Indemnity Company and The Peninsula Insurance Company. We also own 47.5% of the outstanding stock of Donegal Financial Services Corporation ("DFSC"), a thrift holding company. The Mutual Company owns the remaining 52.5% of the outstanding stock of DFSC.

At June 30, 2004, the Mutual Company held approximately 41% of our outstanding Class A common stock and approximately 63% of our outstanding Class B common stock. We refer to the Mutual Company and our insurance subsidiaries as the Donegal Insurance Group.

Atlantic States, our largest subsidiary, and the Mutual Company have a pooling agreement under which both companies are allocated a given percentage of their combined underwriting results, excluding certain reinsurance assumed by the Mutual Company from our insurance subsidiaries. Atlantic States has a 70% share of the results of the pool, and the Mutual Company has a 30% share of the results of the pool.

In addition to the pooling agreement and third-party reinsurance, Atlantic, Southern and Le Mars have various reinsurance arrangements with the Mutual Company. These agreements include:

- catastrophe reinsurance agreements with Atlantic, Southern and Le Mars;
- an excess of loss reinsurance agreement with Southern;
- · a workers' compensation reallocation agreement with Southern; and
- a 100% retrocessional agreement with Southern and Le Mars.

The retrocessional agreements are intended to ensure that Southern and Le Mars receive the same A.M. Best rating, currently A (Excellent), as the Mutual Company. The retrocessional agreements do not otherwise provide for pooling or reinsurance with or by the Mutual Company and do not transfer insurance risk.

In June 2002, the Mutual Company consummated an affiliation with Le Mars. As part of the affiliation, the Mutual Company entered into a management agreement with and made a \$4.0 million surplus note investment in Le Mars. During 2003, Le Mars' board of directors adopted a plan of conversion to convert to a stock insurance company. Following policyholder and regulatory approval of the plan of conversion, we acquired all of the outstanding stock of Le Mars as of January 1, 2004 for approximately \$12.9 million in cash, including payment of the surplus note (\$4.0 million) and accrued interest (\$392,740) to the Mutual Company. The results of Le Mars have been included in our consolidated financial statements since January 1, 2004.

The acquisition of Le Mars enables us to conduct our insurance business in four Midwest states. Le Mars, which was organized under the laws of Iowa in 1901, operates as a property and casualty insurer in Iowa, Nebraska, Oklahoma and South Dakota. Personal lines coverages represent a majority of Le Mars' premiums written, with the balance coming from farmowners and mercantile and service businesses. Le

Mars' largest lines of business are private passenger automobile liability and physical damage; its other principal lines are homeowners and commercial multiple peril. Le Mars had net premiums earned of \$20.5 million in 2002 and \$17.9 million in 2003. Le Mars' surplus and total admitted assets on a statutory basis as of December 31, 2003 were \$12.0 million and \$37.0 million, respectively. The purchase price of Le Mars was based upon an independent valuation as of July 31, 2003. In applying GAAP purchase accounting standards as of January 1, 2004, we recognized an extraordinary gain in the amount of \$5.4 million related to unallocated negative goodwill resulting from this acquisition. A substantial portion of this unallocated negative goodwill was generated by the recognition of anticipated federal income tax benefits that we expect to realize over the allowable twenty-year carryover period by offsetting the net operating loss carryover obtained as part of the acquisition of Le Mars against taxable income generated by our other consolidated affiliates. We have determined that a valuation allowance is required for a portion of the acquired net operating loss carryover, because federal tax laws limit the amount of such carryover that can be utilized. Other factors that generated negative goodwill include favorable operating results and increases in the market values of invested assets in the period between the valuation date and the acquisition date.

As of January 1, 2004, we purchased all of the outstanding stock of Peninsula Indemnity Company and The Peninsula Insurance Company, both of which are organized under Maryland law, with headquarters in Salisbury, Maryland, from Folksamerica Holding Company, Inc. ("Folksamerica"), a part of the White Mountains Insurance Group, Ltd., for a price in cash equal to 107.5% of Peninsula's GAAP stockholders' equity as of the closing of the acquisition, or approximately \$23.4 million. The results of Peninsula have been included in our consolidated financial statements since January 1, 2004.

Peninsula expands our presence in existing markets, operating primarily in Maryland, Delaware and Virginia. Peninsula specializes in private passenger automobile coverages and also writes homeowners, commercial multiple peril, workers' compensation and commercial automobile coverages. For the years ended December 31, 2002 and 2003, Peninsula had net premiums earned of \$29.7 million and \$32.7 million, respectively. Peninsula's surplus and total admitted assets on a statutory basis as of December 31, 2003 were \$19.5 million and \$52.6 million, respectively. We recorded goodwill of \$374,968 related to this acquisition, none of which is expected to be deductible for federal income tax purposes. Pursuant to terms of the purchase agreement, Folksamerica has guaranteed us against any deficiency in the loss and loss expense reserves of Peninsula as of January 1, 2004 in excess of \$1.5 million. Any such deficiency will be based on a final actuarial review of the development of such reserves to be conducted four years after January 1, 2004. The maximum obligation of Folksamerica to us under this guarantee is \$4.0 million.

The following table presents financial information related to the results of operations of Le Mars and Peninsula for the three and six months ended June 30, 2004. Prior to our acquisition of Le Mars and Peninsula, their quarterly financial statements were prepared in accordance with statutory accounting practices (SAP). Therefore, financial information prepared in accordance with generally accepted accounting principles (GAAP) necessary to prepare supplemental pro forma information was unavailable for the three and six months ended June 30, 2003.

|                                  | Three Months Ended<br>June 30,           |           |         | onths Ended<br>une 30, |
|----------------------------------|--|-----------|---------|------------------------|
|                                  | Le Mars                                  | Peninsula | Le Mars | Peninsula              |
|                                  | (\$ in thousands, except per share data) |           |         | ta)                    |
| Total revenues                   | \$4,251                                  | \$8,921   | \$8,386 | \$16,915               |
| Income before extraordinary item | (96)                                     | 1,376     | 1,168   | 1,929                  |
| Net income                       | (96)                                     | 1,376     | 1,168   | 1,929                  |
| Basic earnings per share         | (0.01)                                   | 0.10      | 0.09    | 0.15                   |
| Diluted earnings per share       | (0.01)                                   | 0.10      | 0.09    | 0.14                   |

#### 2 - Basis of Presentation

The financial information for the interim periods included herein is unaudited; however, such information reflects all adjustments, consisting only of normal recurring adjustments, that, in the opinion of management, are necessary for a fair presentation of our financial position, results of operations and cash

flows for the interim periods included herein. Our results of operations for the three and six months ended June 30, 2004 are not necessarily indicative of our results of operations to be expected for the twelve months ending December 31, 2004.

These interim financial statements should be read in conjunction with the financial statements and notes thereto contained in our Annual Report on Form 10-K for the year ended December 31, 2003.

### 3 - Earnings Per Share

The computation of basic and diluted earnings per share is as follows:

|                                     | Basic        | Effect of<br>Stock<br>Options | Diluted      |
|-------------------------------------|--------------|-------------------------------|--------------|
| Three Months Ended June 30:<br>2004 |              |                               |              |
| Net income                          | \$_6,770,187 | \$                            | \$ 6,770,187 |
| Weighted average shares outstanding | 13,137,183   | 483,972                       | 13,621,155   |
| Earnings per common share:          |              |                               |              |
| Net income                          | \$ 0.52      | \$ (0.02)                     | \$ 0.50      |
| 2003                                |              |                               |              |
| Net income                          | \$ 5,268,953 | \$                            | \$ 5,268,953 |
| Weighted average shares outstanding | 9,269,029    | 155,021                       | 9,424,050    |
| Earnings per common share:          |              |                               |              |
| Net income                          | \$ 0.57      | \$ (0.01)                     | \$ 0.56      |
| Six Months Ended June 30:<br>2004   |              |                               |              |
| Income before extraordinary item    | \$13,056,823 | \$ —                          | \$13,056,823 |
| Extraordinary item                  | 5,445,670    |                               | 5,445,670    |
| Net income                          | \$18,502,493 | \$                            | \$18,502,493 |
| Weighted average shares outstanding | 13,013,503   | 551,339                       | 13,564,842   |
| Earnings per common share:          |              |                               |              |
| Income before extraordinary item    | \$ 1.00      | \$ (0.04)                     | \$ 0.96      |
| Extraordinary item                  | 0.42         | (0.02)                        | 0.40         |
| Net income                          | \$ 1.42      | \$ (0.06)                     | \$ 1.36      |
| 2003                                |              |                               |              |
| Income before extraordinary item    | \$ 9,113,385 | \$ —                          | \$ 9,113,385 |
| Extraordinary item                  |              |                               |              |
| Net income                          | \$ 9,113,385 | \$                            | \$ 9,113,385 |
| Weighted average shares outstanding | 9,239,878    | 137,736                       | 9,377,614    |
| Earnings per common share:          |              |                               |              |
| Income before extraordinary item    | \$ 0.99      | \$ (0.02)                     | \$ 0.97      |
| Extraordinary item                  |              |                               |              |
| Net income                          | \$ 0.99      | \$ (0.02)                     | \$ 0.97      |
|                                     | 8            |                               |              |

The following options to purchase shares of Class A common stock were not included in the computation of diluted earnings per share because the exercise price of the options was greater than the average market price during the relevant period:

|                  |       | Three Months Ended<br>June 30, |       | Months Ended<br>June 30, |
|------------------|-------|--------------------------------|-------|--------------------------|
|                  | 2004  | 2003                           | 2004  | 2003                     |
| Number of shares | 7,500 | 1,117,500                      | 7,500 | 1,117,500                |

#### 4 - Segment Information

We evaluate the performance of our personal lines and commercial lines based upon underwriting results as determined under SAP, which is used by management to measure performance for our total business. Financial data by segment is as follows:

|                             | Three Months Ended<br>June 30, |          |
|-----------------------------|--------------------------------|----------|
|                             | 2004                           | 2003     |
|                             | (\$ in the                     | ousands) |
| Revenues:                   |                                |          |
| Premiums earned:            |                                |          |
| Commercial lines            | \$24,533                       | \$17,338 |
| Personal lines              | 41,993                         | 31,096   |
| Net SAP premiums earned     | 66,526                         | 48,434   |
| GAAP adjustments            | (1,028)                        |          |
| Net GAAP premiums earned    | 65,498                         | 48,434   |
| Net investment income       | 3,843                          | 3,316    |
| Realized investment gains   | 176                            | 216      |
| Other                       | 1,175                          | 861      |
| Total revenues              | \$70,692                       | \$52,827 |
| Income before income taxes: |                                |          |
| Underwriting income:        |                                |          |
| Commercial lines            | \$ 3,461                       | \$ 1,902 |
| Personal lines              | 767                            | 1,329    |
| SAP underwriting income     | 4,228                          | 3,231    |
| GAAP adjustments            | 1,175                          | 503      |
| GAAP underwriting income    | 5,403                          | 3,734    |
| Net investment income       | 3,843                          | 3,316    |
| Realized investment gains   | 176                            | 216      |
| Other                       | 317                            | 209      |
| Income before income taxes  | \$ 9,739                       | \$ 7,475 |

|                           |           | Six Months Ended<br>June 30, |  |  |
|---------------------------|-----------|------------------------------|--|--|
|                           | 2004      | 2003                         |  |  |
|                           | (\$ in th | iousands)                    |  |  |
| Revenues:                 |           |                              |  |  |
| Premiums earned:          |           |                              |  |  |
| Commercial lines          | \$ 47,462 | \$ 34,643                    |  |  |
| Personal lines            | 83,448    | 61,720                       |  |  |
| Net SAP premiums earned   | 130,910   | 96,363                       |  |  |
| GAAP adjustments          | (2,712)   |                              |  |  |
| Net GAAP premiums earned  | 128,198   | 96,363                       |  |  |
| Net investment income     | 7,623     | 6,680                        |  |  |
| Realized investment gains | 644       | 86                           |  |  |
| Other                     | 2,229     | 1,883                        |  |  |
| Total revenues            | \$138,694 | \$105,012                    |  |  |

|   |           | Six Months Ended<br>June 30, |  |
|---|-----------|------------------------------|--|
|   | 2004      | 2003                         |  |
| Income before income taxes and autroardinary items                          | (\$ in th | iousands)                    |  |
| Income before income taxes and extraordinary items:<br>Underwriting income: |           |                              |  |
| Commercial lines  | \$ 5,093  | \$ 4,255                     |  |
| Personal lines  | 3,034     | 191                          |  |
| SAP underwriting income   | 8,127     | 4,446                        |  |
| GAAP adjustments  | 1,833     | 659                          |  |
| GAAP underwriting income  | 9,960     | 5,105                        |  |
| Net investment income   | 7,623     | 6,680                        |  |
| Realized investment gains   | 644       | 86                           |  |
| Other   | 451       | 687                          |  |
| Income before income taxes and extraordinary items                          | \$18,678  | \$12,558                     |  |

#### 5- Subordinated Debentures

On May 15, 2003, we received \$15.0 million in net proceeds from the issuance of subordinated debentures. The debentures mature on May 15, 2033 and are callable at our option, at par, after five years. The debentures carry an interest rate equal to the three-month LIBOR rate plus 4.10%, which is adjustable quarterly. At June 30, 2004, the interest rate on the debentures was 5.35%.

On October 29, 2003, we received \$10.0 million in net proceeds from the issuance of subordinated debentures. The debentures mature on October 29, 2033 and are callable at our option, at par, after five years. The debentures carry an interest rate equal to the three-month LIBOR rate plus 3.85%, which is adjustable quarterly. At June 30, 2004, the interest rate on the debentures was 5.02%.

On May 24, 2004, we received \$5.0 million in net proceeds from the issuance of subordinated debentures. The debentures mature on May 24, 2034 and are callable at our option, at par, after five years. The debentures carry an interest rate equal to the three-month LIBOR rate plus 3.85%, which is adjustable quarterly. At June 30, 2004, the interest rate on the debentures was 5.02%.

#### 6- Stock-Based Compensation Plans

We account for stock-based compensation plans under the provisions of Accounting Principles Board (APB) Opinion No. 25, "Accounting for Stock Issued to Employees," and related interpretations. During 2001, we adopted an Equity Incentive Plan for key employees that made 1,500,000 shares of Class A common stock available. The plan provides for the granting of awards by our board of directors in the form of stock options, stock appreciation rights, restricted stock or any combination of the above. During 2001, we also adopted an Equity Incentive Plan for Directors that made 200,000 shares of Class A common stock available. Awards may be made in the form of stock options, and the plan further provides for the issuance of 175 shares of restricted stock to each director on the first business day of January in each year. No stock-based employee compensation is reflected in income, except for expense associated with restricted stock issued, as all options granted under those plans had an exercise price equal to, or greater than, the market value of the underlying common stock on the date of the grant. The following table illustrates the effect on net income and earnings per share as if we had applied the provisions of Statement of Financial Accounting Standards (SFAS) No. 123 (as amended by SFAS No. 148), "Accounting for Stock-Based Compensation."

| <b>2004</b> | 2003<br>(\$ in thousands, exc | 2004<br>ept per share data) | 2003            |
|-------------|-------------------------------|-----------------------------|-----------------|
| 5.770       |                               | ept per share data)         |                 |
| 5.770       |                               |                             |                 |
|             | \$5,269                       | \$18,502                    | \$9,113         |
|             |                               |                             |                 |
|             |                               |                             |                 |
|             |                               |                             |                 |
|             |                               |                             |                 |
| (79)        | (91)                          | (213)                       | (104)           |
|             | (79)                          | (79) (91)                   | (79) (91) (213) |

|                             | Three Months Ended<br>June 30, |                       | Six Months Ended<br>June 30, |         |  |
|-----------------------------|--------------------------------|-----------------------|------------------------------|---------|--|
|                             | 2004                           | 2003                  | 2004                         | 2003    |  |
|                             |                                | (\$ in thousands, exc | cept per share data)         |         |  |
| Pro forma net income        | \$6,691                        | \$5,178               | \$18,289                     | \$9,009 |  |
| Basic earnings per share:   |                                |                       |                              |         |  |
| As reported                 | \$ 0.52                        | \$ 0.57               | \$ 1.42                      | \$ 0.99 |  |
| Pro forma                   | \$ 0.51                        | \$ 0.56               | \$ 1.41                      | \$ 0.98 |  |
| Diluted earnings per share: |                                |                       |                              |         |  |
| As reported                 | \$ 0.50                        | \$ 0.56               | \$ 1.36                      | \$ 0.97 |  |
| Pro forma                   | \$ 0.49                        | \$ 0.55               | \$ 1.35                      | \$ 0.96 |  |

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

#### Results of Operations - Three Months Ended June 30, 2004 Compared to Three Months Ended June 30, 2003

*Net Premiums Written*. Net premiums written for the three months ended June 30, 2004 were \$73.8 million, compared to \$53.2 million for the same period in 2003. Commercial lines net premiums written increased \$9.2 million, or 47.7%, in the second quarter of 2004 compared to the comparable period in 2003. Personal lines net premiums written increased \$11.4 million, or 33.6%, in the second quarter of 2004 compared to the comparable period in 2003. The acquisition of Le Mars and Peninsula as of January 1, 2004 accounted for approximately \$14.8 million of net premiums written in the second quarter of 2004, or approximately 71.8% of the increase from the comparable period in 2003. We have also benefited during these periods, and expect to continue to benefit, from premium increases by our insurance subsidiaries that have resulted from rate filings approved by insurance regulatory authorities. These increases related primarily to private passenger automobile, commercial multiple peril, workers' compensation and homeowners lines of business realized in most of the states in which we operate. In addition to the acquisitions and pricing increases, we have also benefited from organic growth in most of the states in which we operate.

*Net Premiums Earned*. Net premiums earned increased to \$65.5 million for the second quarter of 2004, an increase of \$17.1 million, or 35.2%, over the second quarter of 2003. Premiums are earned, or recognized as revenue, over the terms of our policies, which are one year or less in duration. Therefore, increases or decreases in net premiums earned will generally reflect increases or decreases in net premiums written in the preceding twelve-month period compared to the comparable period one year earlier. Earned premiums have grown during the 2004 period due to the acquisition of Le Mars and Peninsula as well as due to the increase in written premiums in the past year. Net premiums earned and amortization of deferred policy acquisition costs decreased \$1.0 million during the second quarter of 2004 because of the application of purchase accounting methodology in the acquisition of Le Mars and Peninsula. Acquired deferred acquisition costs were netted from unearned premiums as of January 1, 2004. Since these costs were incurred prior to January 1, 2004, they were netted from the associated deferred revenues in estimating the fair value of the unearned premiums assumed in the acquisitions. As a result, the normal amortization of these costs was shown as a reduction of net premiums earned in the three months ended June 30, 2004. The amortization of deferred acquisition costs was correspondingly reduced, so that there was no impact on net income for the period.

*Investment Income*. For the three months ended June 30, 2004, our net investment income increased 15.9% to \$3.8 million, compared to \$3.3 million for the comparable period one year ago. An increase in average invested assets from \$352.0 million in the second quarter of 2003 to \$484.3 million in the second quarter of 2004 was offset by a decrease in the annualized average return on investments from 3.8% for the second quarter of 2003 to 3.2% for the second quarter of 2004. The decrease in our annualized average return reflects higher levels of short-term investments in our investment portfolio during

the second quarter of 2004 compared to the comparable period a year earlier and a declining interest rate environment in both periods.

*Net Realized Investment Gains/Losses.* Net realized investment gains in the second quarter of 2004 were \$175,555, compared to \$216,370 for the comparable period in 2003. No impairment charges were recognized in the second quarter of 2004, compared to impairment charges of \$14,225 recognized in the second quarter of 2003. The impairment charges in 2003 were the result of declines in the market value of equity securities that we determined to be other than temporary. The remaining net realized investment gains and losses in both periods resulted from normal turnover within our investment portfolio.

*Losses and Loss Expenses*. Our loss ratio, which is the ratio of incurred losses and loss expenses to premiums earned, in the second quarter of 2004 was 61.0%, compared to 61.2% in the second quarter of 2003. The commercial lines loss ratio improved to 53.0% in the second quarter of 2004, compared to 57.2% in the second quarter of 2003 due to favorable experience in our commercial automobile and workers' compensation lines of business. The personal lines loss ratio increased from 63.2% in the second quarter of 2003 to 66.2% in the second quarter of 2004, primarily due to an increase in our homeowners loss ratio that was largely attributable to claims from a severe weather event in the Midwest. Our loss ratios were also impacted in the second quarter of 2004 by the reduction in earned premiums during the second quarter of 2004 related to the application of purchase accounting methodology in the acquisition of Le Mars and Peninsula discussed above.

*Underwriting Expenses.* Our expense ratio, which is the ratio of policy acquisition costs and other underwriting expenses to premiums earned, for the second quarter of 2004 was 30.7%, compared to 30.6% in the second quarter of 2003. The increase in the second quarter of 2004 expense ratio reflects increased underwriting-based incentive costs, offset by a decrease in expenses related to the application of purchase accounting methodology in the acquisition of Le Mars and Peninsula discussed above. The acquired deferred acquisition costs were netted from unearned premiums as of the purchase date and, as a result, the amortization of these costs was shown as a reduction of earned premiums instead of being shown as a component of expenses in the current period.

*Combined Ratio*. The combined ratio was 91.8% and 92.3% for the three months ended June 30, 2004 and 2003, respectively. The combined ratio represents the sum of the loss ratio, expense ratio and dividend ratio, which is the ratio of workers' compensation policy dividends incurred to premiums earned. The improvement in the combined ratio was largely attributable to the decreases in the loss and dividend ratios for the 2004 period compared to the 2003 period.

*Interest Expense*. Interest expense for the second quarter of 2004 was \$360,031, compared to \$306,790 for the second quarter of 2003, and reflected an increase in interest expense related to the issuance of \$15.5 million of subordinated debentures in October 2003 and May 2004, offset by the fact that no borrowings were outstanding under our line of credit for the 2004 period compared to average borrowings of \$17.5 million for the 2003 period.

*Income Taxes*. Income tax expense was \$3.0 million for the second quarter of 2004, representing an effective tax rate of 30.5%, compared to \$2.2 million for the second quarter of 2003, representing an effective tax rate of 29.5%. The change in effective tax rates is due to tax-exempt interest income representing a smaller proportion of net income before taxes in the 2004 period compared to the 2003 period.

*Net Income and Earnings Per Share.* Our net income for the second quarter of 2004 was \$6.8 million, or \$.50 per share on a diluted basis, an increase of 28.5% over the net income of \$5.3 million, or \$.56 per share on a diluted basis, reported for the second quarter of 2003. Our fully diluted shares outstanding for the second quarter of 2004 increased to 13.6 million, compared to 9.4 million for the second quarter of 2003, due primarily to a public stock offering of 3.45 million shares of Class A common stock that was completed in December 2003.

#### Results of Operations - Six Months Ended June 30, 2004 Compared to Six Months Ended June 30, 2003

*Net Premiums Written*. Net premiums written for the six months ended June 30, 2004 were \$142.2 million, compared to \$103.5 million for the comparable period in 2003. Commercial lines net premiums

written increased \$16.8 million, or 42.4%, in the first half of 2004 compared to the comparable period in 2003. Personal lines net premiums written increased \$21.9 million, or 34.2%, in the first half of 2004 compared to the comparable period in 2003. The acquisition of Le Mars and Peninsula as of January 1, 2004 accounted for approximately \$29.1 million of net premiums written in 2004, or approximately 75.2% of the increase from the comparable period in 2003. We have also benefited during these periods, and expect to continue to benefit, from premium increases by our insurance subsidiaries that have resulted from rate filings approved by insurance regulatory authorities. These increases related primarily to private passenger automobile, commercial multiple peril, workers' compensation and homeowners lines of business realized in most of the states in which we operate. In addition to the acquisitions and pricing increases, we have also benefited from organic growth in most of the states in which we operate.

*Net Premiums Earned*. Net premiums earned increased to \$128.2 million for the first half of 2004, an increase of \$31.8 million, or 33.0%, over the first half of 2003. Premiums are earned, or recognized as revenue, over the terms of our policies, which are one year or less in duration. Therefore, increases or decreases in net premiums earned will generally reflect increases or decreases in net premiums written in the preceding twelve-month period compared to the comparable period one year earlier. Earned premiums have grown during the 2004 period due to the acquisition of Le Mars and Peninsula as well as due to the increase in written premiums in the past year. Net premiums earned and amortization of deferred policy acquisition costs decreased \$2.7 million during the first half of 2004 because of the application of purchase accounting methodology in the acquisition of Le Mars and Peninsula. Acquired deferred acquisition costs were netted from unearned premiums as of January 1, 2004. Since these costs were incurred prior to January 1, 2004, they were netted from the associated deferred revenues in estimating the fair value of the unearned premiums assumed in the acquisitions. As a result, the normal amortization of these costs was shown as a reduction of net premiums earned in the first half of 2004. The amortization of deferred acquisition costs was correspondingly reduced, so that there was no impact on net income for the period.

*Investment Income*. For the six months ended June 30, 2004, our net investment income increased 14.1% to \$7.6 million, compared to \$6.7 million for the comparable period one year ago. An increase in average invested assets from \$346.9 million in the first half of 2003 to \$451.4 million in the first half of 2004 was offset by a decrease in the annualized average return on investments from 3.9% for the first half of 2003 to 3.4% for the first half of 2004. The decrease in our annualized average return reflects higher levels of short-term investments in our investment portfolio during the first half of 2004 compared to the comparable period a year earlier and a declining interest rate environment in both periods.

*Net Realized Investment Gains/Losses.* Net realized investment gains in the first half of 2004 were \$643,998, compared to \$85,890 for the comparable period in 2003. Impairment charges of \$6,650 were recognized in the first half of 2004, compared to impairment charges of \$267,724 recognized in the first half of 2003. The impairment charges for both periods were the result of declines in the market value of equity securities that we determined to be other than temporary. The remaining net realized investment gains and losses in both periods resulted from normal turnover within our investment portfolio.

Losses and Loss Expenses. Our loss ratio, which is the ratio of incurred losses and loss expenses to premiums earned, in the first half of 2004 was 62.7%, compared to 63.8% in the first half of 2003. The commercial lines loss ratio increased to 57.0% in the first half of 2004, compared to 54.9% in the first half of 2003. The personal lines loss ratio improved from 68.7% in the first half of 2003 to 66.1% in the first half of 2004. An increase in our workers' compensation loss ratio was offset by favorable experience in our commercial automobile, commercial multiple peril, personal automobile and homeowners lines of business. Our loss ratios were also impacted in the first half of 2004 by the reduction in earned premiums during the first half of 2004 related to the application of purchase accounting methodology in the acquisition of Le Mars and Peninsula discussed above.

*Underwriting Expenses.* Our expense ratio, which is the ratio of policy acquisition costs and other underwriting expenses to premiums earned, for the first half of 2004 was 29.2%, compared to 30.4% for the first half of 2003. The improvement in our expense ratio reflects a decrease in expenses during the first half of 2004 related to the application of purchase accounting methodology in the acquisition of Le Mars and Peninsula discussed above. The acquired deferred acquisition costs were netted from unearned premiums as of January 1, 2004 and, as a result, the amortization of these costs was shown as a reduction of earned premiums instead of being shown as a component of expenses in the first half of 2004.

*Combined Ratio*. The combined ratio was 92.2% and 94.7% for the six months ended June 30, 2004 and 2003, respectively. The combined ratio represents the sum of the loss ratio, expense ratio and

dividend ratio, which is the ratio of workers' compensation policy dividends incurred to premiums earned. The improvement in the combined ratio was largely attributable to the decreases in the loss and expense ratios for the 2004 period compared to the 2003 period.

*Interest Expense*. Interest expense for the first half of 2004 was \$697,426, compared to \$521,531 for the first half of 2003, and reflected an increase in interest expense related to the issuance of \$15.5 million of subordinated debentures in October 2003 and May 2004, offset by the fact that no borrowings were outstanding under our line of credit for the 2004 period compared to average borrowings of \$18.6 million for the 2003 period.

*Income Taxes*. Income tax expense was \$5.6 million for the first half of 2004, representing an effective tax rate of 30.1%, compared to \$3.4 million for the first half of 2003, representing an effective tax rate of 27.4%. The change in effective tax rates is due to tax-exempt interest income representing a smaller proportion of net income before taxes in the 2004 period compared to the 2003 period.

*Net Income and Earnings Per Share.* Our net income for the first half of 2004 was \$18.5 million, or \$1.36 per share on a diluted basis. The first half of 2004 net income included an extraordinary gain of \$5.4 million related to unallocated negative goodwill associated with the Le Mars acquisition. Income before this extraordinary item was \$13.1 million, or \$.96 per share on a diluted basis, an increase of 43.3% over the net income of \$9.1 million, or \$.97 per share on a diluted basis, reported for the first half of 2003. Our fully diluted shares outstanding for the first half of 2004 increased to 13.6 million, compared to 9.4 million for the first half of 2003, due primarily to a public stock offering of 3.45 million shares of Class A common stock that was completed in December 2003.

#### Liquidity and Capital Resources

Liquidity is a measure of an entity's ability to secure enough cash to meet its contractual obligations and operating needs as they arise. Our major sources of funds from operations are the net cash flows generated from our insurance subsidiaries' underwriting results, investment income and maturing investments.

We generate sufficient net positive cash flow from our operations to fund our commitments and build our investment portfolio, thereby increasing future investment returns. We maintain a high degree of liquidity in our investment portfolio in the form of readily marketable fixed maturities, equity securities and short-term investments. Net cash flows provided by operating activities in the first six months of 2004 and 2003 were \$16.1 million and \$14.3 million, respectively.

On May 15, 2003, we received \$15.0 million in net proceeds from the issuance of subordinated debentures. The debentures mature on May 15, 2033 and are callable at our option, at par, after five years. The debentures carry an interest rate equal to the three-month LIBOR rate plus 4.10%, which is adjustable quarterly. At June 30, 2004, the interest rate on the debentures was 5.35%.

On October 29, 2003, we received \$10.0 million in net proceeds from the issuance of subordinated debentures. The debentures mature on October 29, 2033 and are callable at our option, at par, after five years. The debentures carry an interest rate equal to the three-month LIBOR rate plus 3.85%, which is adjustable quarterly. At June 30, 2004, the interest rate on the debentures was 5.02%.

On November 25, 2003, we entered into a credit agreement with Manufacturers and Traders Trust Company ("M&T") relating to a four-year \$35.0 million unsecured, revolving line of credit. As of June 30, 2004, we may borrow up to \$35.0 million at interest rates equal to M&T's current prime rate or the then current LIBOR rate plus between 1.50% and 1.75%, depending on our leverage ratio. In addition, we pay a fee of 0.15% per annum on the loan commitment amount, regardless of usage. The agreement requires our compliance with certain covenants, which include minimum levels of our net worth, leverage ratio and statutory surplus and A.M. Best ratings of our subsidiaries. As of June 30, 2004, there were no borrowings outstanding under the credit agreement, and we were in compliance with all requirements of the credit agreement.

On May 26, 2004, we received \$5.0 million in net proceeds from the issuance of subordinated debentures. The debentures mature on May 26, 2034 and are callable at our option, at par, after five years. The debentures carry an interest rate equal to the three-month LIBOR rate plus 3.85%, which is adjustable quarterly. At June 30, 2004, the interest rate on the debentures was 5.02%.

#### **Table of Contents**

The following table shows our significant contractual obligations as of June 30, 2004.

| (\$ in thousands)             | Total    | 2004 | 2005 | 2006 | 2007 | 2008 | After 2008 |
|-------------------------------|----------|------|------|------|------|------|------------|
| Subordinated debentures       | \$30,929 | \$—  | \$—  | \$—  | \$—  | \$—  | \$30,929   |
| Total contractual obligations | \$30,929 | \$   | \$—  | \$—  | \$—  | \$   | \$30,929   |

On July 15, 2004, we declared regular quarterly cash dividends of 12 cents per share for our Class A common stock and 10.5 cents per share for our Class B common stock, payable August 16, 2004 to stockholders of record as of the close of business on August 2, 2004. There are no regulatory restrictions on the payment of dividends to our stockholders, although there are state law restrictions on the payment of dividends from our insurance subsidiaries to us. Our insurance subsidiaries are required by law to maintain certain minimum surplus on a statutory basis, and are subject to regulations under which payment of dividends from statutory surplus is restricted and may require prior approval of the applicable domiciliary insurance regulatory authorities. Our insurance subsidiaries are subject to risk-based capital (RBC) requirements. At December 31, 2003, our insurance subsidiaries' capital levels were each substantially above RBC requirements. At January 1, 2004, amounts available for distribution as dividends to us from our insurance subsidiaries without prior approval of their domiciliary insurance regulatory authorities were \$13.3 million from Atlantic States, \$4.1 from Southern, \$1.2 million from Le Mars and \$1.9 million from Peninsula, all of which remained available at June 30, 2004.

As of June 30, 2004, we had no material commitments for capital expenditures.

#### **Equity Price Risk**

Our portfolio of marketable equity securities, which is carried on our consolidated balance sheets at estimated fair value, has exposure to the risk of loss resulting from an adverse change in prices. We manage this risk by performing an analysis of prospective investments and through regular reviews of our portfolio by our investment staff.

#### **Credit Risk**

Our portfolio of fixed-maturity securities and, to a lesser extent, short-term investments is subject to credit risk. This risk is defined as the potential loss in market value resulting from adverse changes in the borrower's ability to repay the debt. We manage this risk by performing an analysis of prospective investments and through regular reviews of our portfolio by our investment staff. We also limit the amount that any one security can constitute of our total investment portfolio.

We provide property and liability insurance coverages through independent insurance agencies located throughout our operating area. The majority of this business is billed directly to the insured, although a portion of our commercial business is billed through our agents who are extended credit in the normal course of business.

Because the pooling agreement does not relieve Atlantic States of primary liability as the originating insurer, we are subject to a concentration of credit risk arising from business ceded to the Mutual Company. Our insurance subsidiaries maintain reinsurance agreements in place with the Mutual Company and with a number of other major unaffiliated authorized reinsurers.

#### **Impact of Inflation**

Property and casualty insurance premium rates are established before the amount of losses and loss settlement expenses, or the extent to which inflation may impact such expenses, are known. Consequently, we attempt, in establishing rates, to anticipate the potential impact of inflation.

#### Item 3. Quantitative and Qualitative Disclosures About Market Risk.

Our market risk generally represents the risk of gain or loss that may result from the potential change in the fair value of our investment portfolio as a result of fluctuations in prices and interest rates and,

to a lesser extent, our debt obligations. We attempt to manage our interest rate risk by maintaining an appropriate relationship between the average duration of the investment portfolio and the approximate duration of our liabilities, i.e., policy claims and debt obligations.

We have maintained approximately the same duration of our investment portfolio to our liabilities from December 31, 2003 to June 30, 2004. In addition, we have maintained approximately the same investment mix during this period.

There have been no material changes to our quantitative or qualitative market risk exposure from December 31, 2003 through June 30, 2004.

#### Item 4. Controls and Procedures.

#### **Evaluation of Disclosure Controls and Procedures**

We conducted an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and our Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended, as of the end of the period covered by this report. Based upon that evaluation, our Chief Executive Officer and our Chief Financial Officer concluded that our disclosure controls and procedures are effective to ensure that information we (including our consolidated subsidiaries) are required to disclose in our periodic filings with the Securities and Exchange Commission is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms.

#### **Changes in Internal Control Over Financial Reporting**

There has been no change in our internal control over financial reporting during the quarter covered by this report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

#### Safe Harbor Statement Under the Private Securities Litigation Reform Act of 1995

Certain forward-looking statements contained herein involve risks and uncertainties. These statements include certain discussions relating to underwriting, premium and investment income volume, business strategies and our business activities during 2004 and beyond. In some cases, you can identify forward-looking statements by terms such as "may," "will," "should," "could," "would," "expect," "plan," "intend," "anticipate," "believe," "estimate," "project," "predict," "potential" and similar expressions. These forward-looking statements reflect our current views about future events, are based on assumptions and are subject to known and unknown risks and uncertainties that may cause our actual results to differ materially from those anticipated by these forward-looking statements. Many of the factors that will determine future events or our future results of operations are beyond our ability to control or predict.

### Item 1. Legal Proceedings.

#### None.

#### Item 2. Changes in Securities, Use of Proceeds and Issuer Purchases of Equity Securities.

| Period           | (a) Total Number of<br>Shares (or Units)<br>Purchased | (b) Average<br>Price Paid per<br>Share (or Unit) | (c) Total Number of<br>Shares (or Units)<br>Purchased as Part<br>of Publicly<br>Announced Plans or<br>Programs | (d) Maximum Number<br>(or Approximate<br>Dollar Value) of<br>Shares (or Units)<br>that May Yet Be<br>Purchased Under the<br>Plans or Programs |
|------------------|---|--|--|---|
| Month #1         | Class A – None  | Class A – None                                   | Class A – None   | Class A – None  |
| April 1-30, 2004 | Class B – None  | Class B – None                                   | Class B – None   | Class B – None  |
| Month #2         | Class A – 14,072                                      | Class A – \$19.54                                | Class A – None (1)   | Class A – None  |
| May 1-31, 2004   | Class B – 6,331                                       | Class B – \$22.00                                | Class B – None (2)   | Class B – None  |
| Month #3         | Class A – None  | Class A – None                                   | Class A – None   | Class A – None  |
| June 1-30, 2004  | Class B – 666   | Class B – \$21.54                                | Class B – None (2)   | Class B – None  |
| Total            | Class A – 14,072                                      | Class A – \$19.54                                | Class A – None   | Class A – None  |
|                  | Class B – 6,997                                       | Class B – \$21.95                                | Class B – None (2)   | Class B – None  |

- (1) These shares were purchased by the Mutual Company through its participation in our Dividend Reinvestment and Stock Purchase Plan. These purchases were not pursuant to a publicly announced plan or program.
- (2) These shares were purchased by the Mutual Company in privately negotiated non-market transactions directly with its employees. These purchases were not pursuant to a publicly announced plan or program.

#### Item 3. Defaults upon Senior Securities.

None.

### Item 4. Submission of Matters to a Vote of Security Holders.

Annual Stockholders meeting held April 19, 2004.

| Directors elected at meeting: |   |
|-------------------------------|---|
| John J. Lyons                 | Votes for - 3,517,704, Votes withheld - 3,942 |
| R. Richard Sherbahn           | Votes for - 3,512,429, Votes withheld - 9,216 |
| Richard D. Wampler, II        | Votes for - 3,517,722, Votes withheld - 3,924 |

#### Item 5. Other Information.

None.



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# Item 6. Exhibits and Reports on Form 8-K.

(a) Exhibits

| Exhibit No.           | Description   |
|-----------------------|---|
| Exhibit 31.1          | Certification of Chief Executive Officer  |
| Exhibit 31.2          | Certification of Chief Financial Officer  |
| Exhibit 32.1          | Statement of Chief Executive Officer pursuant to 18 U.S.C. Section 1350 of Title 18 of the United States Code |
| Exhibit 32.2          | Statement of Chief Financial Officer pursuant to 18 U.S.C. Section 1350 of Title 18 of the United States Code |
| (b) Reports on Form 8 | -К:   |

On April 21, 2004, we filed a report on Form 8-K including as an exhibit our first quarter 2004 earnings press release.

### Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

August 9, 2004

August 9, 2004

# DONEGAL GROUP INC.

By: /s/ Donald H. Nikolaus Donald H. Nikolaus, President and Chief Executive Officer

By: /s/ Ralph G. Spontak

Ralph G. Spontak, Senior Vice President, Chief Financial Officer and Secretary

#### Certification

I, Donald H. Nikolaus, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Donegal Group Inc.;

2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;

3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;

4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and we have:

- (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
- (b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- (c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):

- (a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting that are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls over financial reporting.

Date: August 9, 2004

/s/ Donald H. Nikolaus Donald H. Nikolaus President and Chief Executive Officer

#### Certification

I, Ralph G. Spontak, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Donegal Group Inc.;

2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;

3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;

4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and we have:

- (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
- (b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- (c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):

- (a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting that are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls over financial reporting.

Date: August 9, 2004

/s/ Ralph G. Spontak Ralph G. Spontak Senior Vice President and Chief Financial Officer

### Exhibit 32.1

#### Statement of Chief Executive Officer Pursuant to Section 1350 of Title 18 of the United States Code

Pursuant to Section 1350 of Title 18 of the United States Code, the undersigned, Donald H. Nikolaus, the President and Chief Executive Officer of Donegal Group Inc., hereby certifies that, to the best of his knowledge:

- 1. Our Form 10-Q Quarterly Report for the period ended June 30, 2004 (the "Report") fully complies with the requirements of Section 13(a) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, our financial condition and results of operations.

Dated: August 9, 2004

/s/ Donald H. Nikolaus Donald H. Nikolaus, President and Chief Executive Officer

### Exhibit 32.2

#### Statement of Chief Financial Officer Pursuant to Section 1350 of Title 18 of the United States Code

Pursuant to Section 1350 of Title 18 of the United States Code, the undersigned, Ralph G. Spontak, the Senior Vice President and Chief Financial Officer of Donegal Group Inc., hereby certifies that, to the best of his knowledge:

- 1. Our Form 10-Q Quarterly Report for the period ended June 30, 2004 (the "Report") fully complies with the requirements of Section 13(a) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, our financial condition and results of operations.

Dated: August 9, 2004

/s/ Ralph G. Spontak Ralph G. Spontak, Senior Vice President and Chief Financial Officer